LIST OF RESOLUTIONS

Res. 2011.1 Resolution confirming the minutes of the previous meeting
The GRI Board of Directors adopts the minutes of its previous meeting held on 4th and 5th October, 2010.

Res. 2011.2 Resolution approving the vision statement
The GRI Board of Directors adopts the following vision statement: “A sustainable global economy where organizations manage their economic, environmental, social and governance performance and impacts responsibly and report transparently.”

Res. 2011.3 Resolution approving the mission statement
The GRI Board of Directors adopts the following mission statement: “To make sustainability reporting standard practice by providing guidance and support that enable organizations to report transparently and accountably, as drivers of the transition to a sustainable global economy.”

Res. 2011.4 Resolution approving the endorsement of the GRI 5 Year Plan 2011-2015
The GRI Board of Directors endorses the GRI 5 Year Plan 2011-2015.

Res. 2011.5 Resolution for approval of G3.1
The GRI Board of Directors resolves to accept the amendments to G3.1 recommended by the TAC. The GRI Board of Directors further resolves to accept the recommendation of the Stakeholder Council and issue the G3.1 as an optional update to the G3 Guidelines. The GRI will accept both G3 and G3.1 as qualifying for application level assessments until the end of the transition period after the launch of G4. To claim compliance with G3.1, the new Guidelines must be used in the complete form. The preparer must declare which Guideline is being used.

Res. 2011.6 Recommendation of the Stakeholder Council on the development of G4
The GRI Board of Directors resolves to accept the recommendations of the Stakeholder Council and direct the secretariat to address the concerns about weighting and balance of indicators, the growth of DMA requirements and the need to consider the Ruggie report on Business and Human Rights in the development of the new generation of the guidelines.

Res. 2011.7 Resolution approving the endorsement of the G4 development plan
The GRI Board of Directors endorses the G4 development plan.

Res. 2011.8 Resolution authorizing the Board Audit, Financing and Remuneration Committee of the GRI Board of Directors
The GRI Board of Directors resolves to authorize the Audit, Finance and Remuneration Committee (AFR Committee) of the GRI Board of Directors that consists of Peter Wong (Chairman), Herman Mulder and Kishor Chaukar, to act according to the Rules and Procedures of the GRI AFR Committee until 31 December 2011.

Res. 2011.9 Resolution approving the new quarterly management report format
The GRI Board of Directors adopts the new quarterly management report format including the suggested list of KPIs and OPIs.
Res. 2011.10 Resolution approving the revised vision statement
The GRI Board of Directors adopts the following vision statement: “A sustainable global economy where organizations manage their economic, environmental, social and governance performance and impacts responsibly, and report transparently.”

Res. 2011.11 Resolution approving the revised mission statement
The GRI Board of Directors adopts the following mission statement: “To make sustainability reporting standard practice by providing guidance and support for organizations.”

Res.2011.12 Resolution approving the Airport Operators Sector Supplement
The GRI Board of Directors resolves to approve the Airport Operators Sector Supplement for release as a final version.

Res.2011.13 Resolution approving the Construction and Real Estate Sector Supplement
The GRI Board of Directors resolves to approve the Construction and Real Estate Sector Supplement for release as a final version.

Res.2011.14 Resolution appointing Claudia Kruse to the Technical Advisory Committee
The GRI Board of Directors resolves to appoint Claudia Kruse to the Technical Advisory Committee for the period 1 September 2011 to 31 August 2014.

Res.2011.15 Resolution appointing Robin Edme to the Technical Advisory Committee
The GRI Board of Directors resolves to appoint Robin Edme to the Technical Advisory Committee for the period 1 September 2011 to 31 August 2014.

Res.2011.16 Resolution appointing Alan Teixeira to the Technical Advisory Committee
The GRI Board of Directors resolves to appoint Alan Teixeira to the Technical Advisory Committee for the period 1 September 2011 to 31 August 2014.

Res.2011.17 Resolution appointing Judy Kuszewski to the Technical Advisory Committee
The GRI Board of Directors resolves to appoint Judy Kuszewski to the Technical Advisory Committee for the period 1 September 2011 to 31 August 2014.

Res.2011.18 Resolution appointing Kathleen Shaver to the Technical Advisory Committee
The GRI Board of Directors resolves to appoint Kathleen Shaver to the Technical Advisory Committee for the period 1 September 2011 to 31 August 2014.

Res.2011.19 Resolution appointing Stiaan Wandrag to the Technical Advisory Committee
The GRI Board of Directors resolves to appoint Stiaan Wandrag to the Technical Advisory Committee for the period 1 September 2011 to 31 August 2014.

Res.2011.20 Resolution approving the minutes of the previous meeting
The GRI Board of Directors resolves to confirm the minutes of the previous meeting held on 16 and 17 February 2011.

Res.2011.21 Resolution approving the decisions between February 2011 and October 2011
The GRI Board of Directors resolves to approve the decision listed in the document “Confirmation of Board Decisions”.

Res.2011.22 Resolutions approving the 2011-2012 budget
The GRI Board of Directors resolves to approve the budget for the Financial Year 2011-2012.
Res.2011.23 Resolution establishing - Honorary Chairmanship
The GRI Board of Directors resolves to establish the role “Honorary Chairman”. The role description is provided in the document “Appointing Prof. Mervyn King as Honorary Chairman of the GRI Proposal to the GRI Board” of the meeting documents.

Res.2011.24 Resolution to confer the title of Honorary Chairman to Prof. Mervyn King
The GRI Board of Directors resolves to confer the title of Honorary Chairman to Prof. Mervyn King.

Res.2011.25 Resolution appointing Herman Mulder as the Vice-Chairman of GRI’s Board of Directors
The GRI Board of Directors resolves to appoint Herman Mulder as Vice-Chairman of GRI’s Board of Directors. Therefore, Herman Mulder will be the acting Interim Chairman until a Chairman for the Board is found.

Res.2011.26 Resolution establishing a Task Force on Governance
The GRI Board of Directors resolves to establish a Task Force on Governance (TFG) to analyze the Governance Structure of GRI chaired by Herman Mulder. The TFG is asked to make recommendations until the next Board meeting in spring 2012.

Res.2011.27 Resolution re-appointing Denise Esdon as Chairwoman of the Technical Advisory Committee
The GRI Board of Directors resolves to re-appoint Denise Esdon as the Chairwoman of the Technical Advisory Committee for the period 1 January 2012 until 31 December 2013.

Res.2011.28 Resolution normalizing the membership terms of David Russell, Jorge Daniel Taillant, Hidemi Tomita and Simeon Cheng
The GRI Board of Directors resolved to normalize the membership terms of David Russell, Jorge Daniel Taillant, Hidemi Tomita, and Simeon Cheng retrospectively until 31 December 2011.

Res.2011.29 Resolution re-appointing David Russell, Jorge Daniel Taillant, Hidemi Tomita, and Simeon Cheng to the Technical Advisory Committee
The GRI Board of Directors resolves to re-appoint David Russell, Jorge Daniel Taillant, Hidemi Tomita, and Simeon Cheng to the Technical Advisory Committee for the period 1 January 2012 to 31 December 2014.

Res. 2011.30 Resolution authorizing the Audit, Financing and Remuneration Committee of the GRI Board of Directors
The GRI Board of Directors resolves to authorize the Audit, Finance and Remuneration Committee (AFR Committee) of the GRI Board of Directors that consists of Peter Wong (Chairman), Herman Mulder and Ignasi Carreras, to act according to the Rules and Procedures of the GRI AFR Committee from 1 January 2012 until 31 December 2012.

Res.2011.31 Resolution authorizing the Sub Committee of the GRI Board of Directors
The GRI Board of Directors resolves to authorize the Sub Committee of the GRI Board of Directors that consists of Herman Mulder (Chairman), Ignasi Carreras and Peter Wong to decide on behalf of the Board, in exceptional cases, where a Board decision cannot be delayed and a Board meeting cannot be timely convened.

Res.2011.32 Resolution to thank Prof. Mervyn King, Kishor Chaukar and Sean Harrigan
The GRI Board of Directors resolves to thank Prof. Mervyn King, Kishor Chaukar and Sean Harrigan for their service on the GRI Board of Directors.
**Res. 2011.33 Resolution appointing Herman Mulder as the Chairman of GRI’s Board of Directors**
The GRI Board of Directors resolves to appoint Herman Mulder as Chairman of GRI’s Board of Directors and decides that a succession plan based on the profile discussed at the October 2011 Board meeting should be drawn up and be pro-actively pursued by a search committee to be set up which will include a recently appointed board member.

**Res. 2011.34 Resolution appointing Anita Normark as the Vice-Chairman of GRI’s Board of Directors**
The GRI Board of Directors resolves to appoint Anita Normark as Vice-Chairman of GRI’s Board of Directors.

**Res. 2011.35 Resolution appointing Denise Esdon as a member to GRI’s Audit Finance and Remuneration Committee**
The GRI Board of Directors resolves to appoint Denise Esdon as a member to GRI’s Audit Finance and Remuneration Committee to replace Herman Mulder.

**Res. 2011.36 Resolution International Integrated Reporting Committee (IIRC) contribution**
The GRI Board of Directors resolves to support the IIRC with a senior secondment for the next two years and that the total monetary value should be capped at 2 x £100K = £200K during the two-year transition period.